

C.6 STRATEGY AND DEVELOPMENT COMMITTEE

C.6.1 PURPOSE

The Committee provides advice and assurance to Council in relation to the development of the University's Strategy and its implementation.

The Committee also provides expert advice and support to the Executive in fundraising and development on behalf of Council.

C.6.2 DELEGATED POWERS

The Committee will determine, on behalf of Council, the acceptability of any gifts and donations in excess £250k in value.

C.6.3 TERMS OF REFERENCE

- i. To provide assurance and advice for Council in relation to:
 - a. the development of the University's Strategy and its implementation
 - b. strategic projects such as proposals for major organisational change
- ii. To receive regular reports and provide advice to Council on the delivery of strategies underpinning the delivery of objectives in the Strategic Plan. This will include consideration of:
 - a. the development of KPIs against which the success of the strategy will be judged; and the monitoring of outcomes against those KPIs
 - b. the annual report to Council on the implementation of the University's EDI Action Plan.
- iii. To receive regular reports on the implementation of strategic projects at the University, i.e., proposals for major organisational change and developments related to the University's strategic objectives.
- iv. In relation to fundraising and development:
 - a. to oversee the University's development agenda, fundraising strategy, and implementation plans
 - b. to provide advice on ethical issues, processes, donor approval and reputational risk
 - c. to act as a forum to identify and agree on priority projects for fundraising
 - d. to support the development and implementation of fundraising campaigns to support income generation
 - e. to monitor the activities and progress of the University's fundraising.
 - f. To consider progress in deepening relations with University alumni
 - g. To receive assurance of the University's compliance with the [Code of Fundraising Practice](#).
 - h. To provide an annual report to Council on the development and fundraising agenda.

C.6.4 MEMBERSHIP

- i. At least three Independent Members of Council (one of these will act as Chair)

- ii. Vice-Chancellor and President
- iii. One student member of Council
- iv. Up to one staff member
- v. Up to two Co-opted members with relevant experience.

For meetings to be quorate at least three members of the Committee including at least two independent members of Council must be present.

C.6.5 IN ATTENDANCE

- i. Deputy President and Provost
- ii. Vice-President (Enterprise, Engagement and Employability)
- iii. Deputy President (Operations)
- iv. Director of Marketing and External Relations
- v. Director of Strategy and Planning
- vi. University Secretary / Director of Governance Support, Development and Integration
- vii. Committee Secretary (Governance Team)
- viii. Other officers as required
- ix. Any Independent Member of Council who wishes to attend

C.6.6 FREQUENCY OF MEETINGS

At least three meetings a year.